

TEXAS STARS, LIMITED PARTNERSHIP

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August 2, 2016

To Whom It May Concern:

I write this letter of reference for Ryan Sanders Sports Services with great pleasure.

RS3 is our exclusive food and beverage provider at the H-E-B Center at Cedar Park, accommodating our guests with their expertise in concessions and premium dining. We are extremely impressed with RS3's professionalism, quality and moreover, the commitment displayed to the fans of the Texas Stars and Austin Spurs, as well as the host of fans of the musical and performing artists that play our arena.

The RS3 team is thorough, easy to communicate with, and since taking over our food and beverage operation, we have realized an improvement not only in our guest experience but in per capita spending at our events.

I believe RS3 to be a very capable partner, and would have no reservations recommending them. Please feel free to contact my office if you have any questions regarding their performance.

Yours truly,

A handwritten signature in black ink that reads "Rick McLaughlin".

Rick McLaughlin
President, Texas Stars
General Manager, H-E-B Center at Cedar Park